

Factsheet

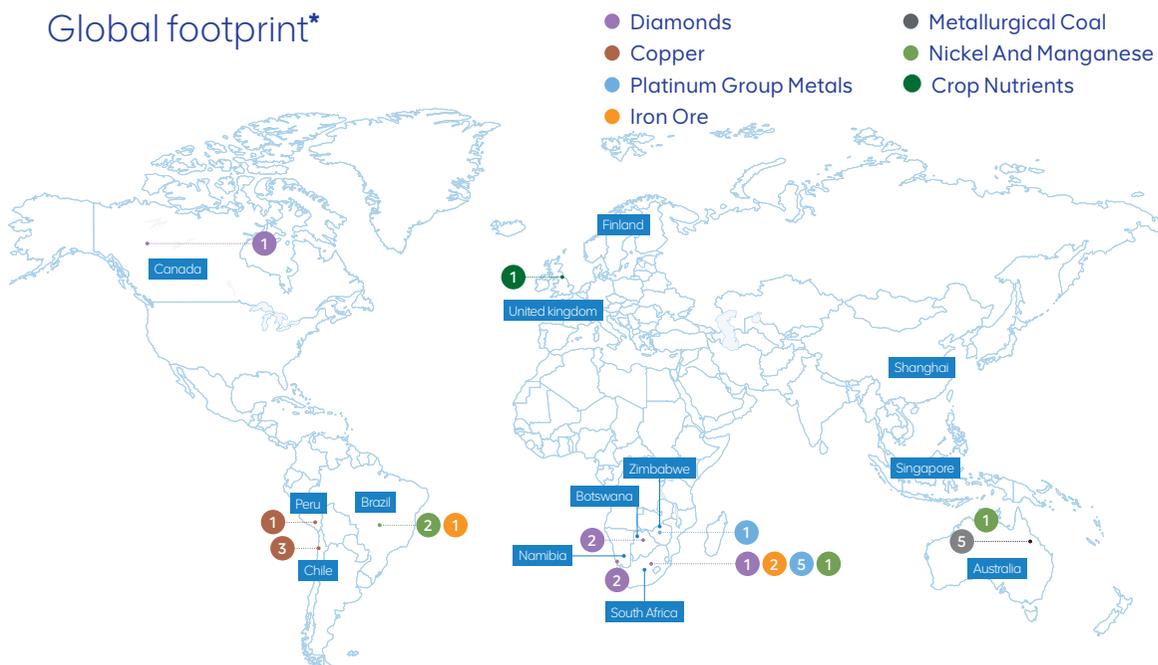


Overview

Anglo American is a leading global mining company and our products are the essential ingredients in almost every aspect of modern life. Our portfolio of world-class competitive operations, with a broad range of future development options, provides many of the future-enabling metals and minerals for a cleaner, greener, more sustainable world and that meet the fast growing every day demands of billions of consumers.

With our people at the heart of our business, we use innovative practices and the latest technologies to discover new resources and mine, process, move and market our products to our customers – safely and sustainably.

Global footprint*



* Number of operating mining assets/major projects under development per business unit. Excludes assets agreed for sale.

Financial performance 2021



^o Alternative Performance Measures – defined in the Alternative Performance Measures section of the Integrated Annual Report www.angloamerican.com/reporting

Our purpose

Anglo American is re-imagining mining to improve people's lives.

Mining has a smarter, safer future. Using more precise extraction technologies, less energy and less water, we are reducing our physical footprint. We combine smart innovation with the utmost consideration for people, communities, our customers, and the world at large – to better connect the resources in the ground to the people who need them.

Employees



Our values

To live up to our Purpose, we are creating a culture that enables purposeful and high performing teams. We are committed to six values which guide how we conduct ourselves and help us create an organisation where all our people are treated in such a way that they bring the best of who they are to work. First and foremost is Safety.



Safety



Care and Respect



Accountability



Collaboration



Integrity



Innovation

Our strategy

Portfolio

The quality and long life of our mineral assets are the foundation of our global business. The scale and diversity of our portfolio allows us to leverage our financial resources, technical expertise, and supplier relationships towards delivery on our full potential and to the benefit of our customers.

Innovation

Across every aspect of our business, we are thinking innovatively about how we ensure the safety of our people, enhance our sustainability performance, and deliver industry-leading margins and returns.

People

Our people are critical to all that we do. The partnerships we build locally and globally are central to maintaining our regulatory and social licences to operate and our sustained commercial success. We create inclusive and diverse working environments that encourage and support a high performance culture and innovative thinking.

Operating Model

We believe we can build a long term sustainable competitive advantage by securing access to the best resources and through operating these assets more effectively (productive) and more efficiently (cost competitive) than our competitors. Our Operating Model is the foundation to support us in achieving this by providing structure, stability and predictability in the way that we plan and execute every task. Unplanned work is inherently more costly, and less safe than planned work.

P101

P101 is our transformational asset productivity programme that we build on top of the stability provided by the Operating Model. It is about improving the performance of our most value-driving mining and other processes to industry best-in-class benchmarks, then pushing the capability boundary further, establishing new benchmarks for the industry in terms of efficiency and the way we work. P101 sets the context for our progress and is critical to enable the delivery of FutureSmart Mining™.

FutureSmart Mining™

FutureSmart Mining™ is the blueprint for the future of our business. A future in which broad innovative thinking, enabling technologies, and collaborative partnerships will shape an industry that is safer, more sustainable and efficient, and better harmonised with the needs of our host communities and society as a whole. Technologies and digitalisation will fundamentally change how we source, mine, process, move and market our products; and our Sustainable Mining Plan will transform how our stakeholders experience Anglo American along our entire value chain.

Technology & Digitalisation

Through technologies and digitalisation, we envisage four concepts underpinning a new way of mining:



Greater precision, with minimal energy, water and capital intensity.



Reducing dependence on water, towards full recovery recycling and dry tailings.



Developing a new generation of engineered controls to reduce the exposure of people to risk.



Transforming data into predictive intelligence, leading to safe, fully integrated, optimised and self-learning operations.

Sustainable Mining Plan

Mining must play its part to address the environmental challenges of a carbon-constrained world and society's wider expectations of us as enablers of change, while we continue to meet the ever growing demand for our products. Our Sustainable Mining Plan, integral to FutureSmart Mining™, is designed to tackle many of these challenges, both environmental and social, and we are making encouraging progress that is changing how our employees and stakeholders experience Anglo American, in line with our Purpose.

Our Sustainable Mining Plan is built around three Global Sustainability Pillars aligned to the UN's Sustainable Development Goals:



Collaborative Regional Development is at the heart of our approach and is our model for bringing long-term sustainable development opportunities to the regions around our operations.



Measuring delivery of our strategy

We track our strategic progress and sustainability on an ongoing basis using KPIs that are tied to our seven pillars of value:

